| Annual Planner - Barbican | | | | | | I | I | |
|-----------------------------------|-----------------------|---------------------------|------------------------|--------------------------|------|-----------|----------|--|
| | | | | | | | | |
| Board | version 6 | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Goal Area | Board Coverage | | | | | | | |
| | | | | | | | | |
| PEOPLE | Finance and Risk | NEI | Renewal Working Group | Main Board | July | September | November | |
| Overview of activity | n/a | n/a | n/a | Headlines every meeting | X | Х | X | |
| Overview or delivity | 11/ 0 | 117 u | 11/ u | ricadinies every meeting | Х | ^ | ^ | |
| | | 6 monthly for discussion | | | | | | |
| EDI | n/a | July and February | n/a | For Information | X | | | |
| | | Annual for discussion and | - | | | | | |
| Safeguarding | n/a | endorsement | n/a | n/a | | | | |
| Team Survey | n/a | Annual for discussion | n/a | n/a | | | Х | |
| | | | | | | | | |
| Networks in Attendance | n/a | June and February | n/a | September and March | | Х | | |
| <u>.</u> | | | | | | | | |
| Change Business Cases as Required | | | | An option for every | | | | |
| (CONFIDENTIAL) | | | | board where necessary | Х | Х | Х | |
| PLACE | Finance and Risk | NEI | Bonoural Working Croup | Main Board | July | Cantambar | November | |
| PLACE | Fillalice allu Risk | INCI | Renewal Working Group | IVIAIII BOATU | July | September | November | |
| Overview of activity | n/a | n/a | n/a | Headlines every meeting | X | х | x | |
| o retries of detirity | 117 G | 1.70 | 1.7 4 | redumes every meeting | | | ^ | |
| | | | | Major Updates and | | | | |
| Barbican Renewal | n/a | n/a | Every meeting | Decisions (as required) | X | Х | x | |
| | | | · | | | | | |
| Annual Plan for CWP and | Annual Plan for | | | Major Updates and | | | | |
| Maintenance | Decision | n/a | n/a | Decisions (as required) | Χ | Х | Х | |
| | | | | | | | | |
| | | | | Major Updates and | | | | |
| Health and Safety | For Noting | n/a | n/a | Decisions (as required) | X | Х | Х | |
| | For discussion and | _ | _ | _ | | | | |
| Gateway Papers | endorsement | n/a | n/a | For Information | X | Х | Х | |
| Constain a letter. | 6 monthly for | /- | . /. | /s | | | | |
| Sustainability | Discussion | n/a | n/a | n/a | | | | |
| ART | Finance and Risk | NEI | Renewal Working Group | Main Board | July | September | November | |
| ANT | Fillatice and Nisk | IVLI | Kenewai Working Group | IVIAIII BOATU | July | September | November | |
| | | | | Each meeting - Report of | | | | |
| Overview of activity | n/a | n/a | n/a | the Artistic Director | X | х | x | |
| , | Deep dive into | , ~ | , - | | -, | | | |
| Theatre | numbers | n/a | n/a | Annual | | | | |
| | Deep dive into | | | | | | | |
| Music (inc LSO) | numbers | n/a | n/a | Annual | | | x | |
| | Deep dive into | | | | | | | |
| Visual Arts | numbers | n/a | n/a | Annual | X | | | |

| Creative Collaboration (inc Barbican | Deep dive into | | | | | | | |
|--------------------------------------|----------------------|-----------------------------|-----------------------|------------------------|------|------------|----------|-----------|
| Futures) | numbers | n/a | n/a | Annual | | х | | |
| i dtares) | Deep dive into | 11/ a | 11/ 0 | Ailliudi | | Λ | | |
| Cinema | numbers | n/a | n/a | Annual | | Х | | |
| Cinema | Humbers | 11/ a | 11/ a | Ailiuai | | ^ | | |
| | For discussion and | | | | | | | |
| Programming Risk | noting each meeting | n/a | n/a | n/a | Х | Х | x | |
| Production | n/a | n/a | n/a | TBC | | ^ | ^ | |
| Barbican Immersive | n/a | n/a | n/a | Annual | | Х | | |
| ACE (2023 only) | n/a | Ends October 23 | n/a | n/a | | Λ | | |
| ACE (2023 Offiy) | 11/ 4 | Liida October 23 | 11/ 0 | ii) u | | | | |
| Barbican Young Changemakers | n/s | n/a | n/a | Annual | Х | | | |
| AUDIENCE | Finance and Risk | NEI | Renewal Working Group | Main Board | July | September | November | |
| Comms Strategy | n/a | n/a | n/a | Annual for discussion | | | | |
| Marketing Strategy | n/a | n/a | n/a | Annual for discussion | | | | |
| Audience Strategy | n/a | n/a | n/a | Annual for discussion | | CEO Report | Х | |
| Annual Audience Analysis | n/a | n/a | n/a | Annual for discussion | | | Х | |
| · | | • | | | | | | |
| BUSINESS and GOVERNANCE | Finance and Risk | NEI | Renewal Working Group | Main Board | July | September | November | |
| Babrican Enterprises (Events, Food | | | | | | | | |
| and Beverage, Retail) | n/a | n/a | n/a | Annual for discussion | | Х | | |
| Development | n/a | n/a | n/a | Annual for discussion | | | | |
| | | | | Approval of tender | | | | |
| | | | | strategy apporach and | | | | |
| Food and Beverage Tender | Possible | n/a | n/a | bid | | Х | X | |
| | | Proposed format July | | | | | | |
| Board Performance | n/a | Annual - for Board Sept | n/a | Annual for discussion | Х | Х | | |
| | | | | Approval Annual / as | | | | |
| Board Terms of Reference | n/a | n/a | n/a | required | | Х | Х | |
| | | | | Approval Annual / as | | | | |
| Board Appointments | n/a | Annual / as required | n/a | required | | | | |
| | | | | | | | | |
| | | Annual - May for appraisal, | | | | | | |
| Directors Performance | n/a | July for Objectives | n/a | Annual for discussion | Х | | | |
| Strategic Plan | n/a | n/a | n/a | Approval Annual | Х | | | |
| Corporate Plan (find out process & | | | | | | | | |
| timing | | | | | | | | |
| | Annual - endorse for | | | | | | | |
| Annual Budget | Board | n/a | n/a | Approval Annual | | | Х | |
| | | | | | | | | |
| | For discussion and | | | | | | | |
| Financial Results and Outlook | noting each meeting | n/a | n/a | For Information | X | Х | X | |
| | | | | | | | | |
| Risk Register and Risk Appetite | For discussion and | | | Annual Board Review | | | | |
| Statement | noting each meeting | n/a | n/a | and Noting | | | X | _ |
| | | | | | | | | |
| | For discussion and | | | | | | | |
| Event Risk | noting each meeting | n/a | n/a | n/a (unless escalated) | X | Х | X | |
| System Strategy | n/a | n/a | n/a | TBC | | | | |

| Cyber Security | Annual | n/a | n/a | n/a (unless escalated) | | х | |
|-----------------|----------------|-----|-----|------------------------|------------|---|--|
| Internal Audits | Each Meeting | n/a | n/a | n/a (unless escalated) | | | |
| | Discussion and | | | Approval Annual / as | | | |
| Ethics | Endorsement | n/a | n/a | required | CEO Report | X | |
| | | | | | | | |