

<b>Annual Planner - Barbican Board</b>	<b>version 6</b>						
<b>Goal Area</b>	<b>Board Coverage</b>						
<b>PEOPLE</b>	<b>Finance and Risk</b>	<b>NEI</b>	<b>Renewal Working Group</b>	<b>Main Board</b>	<b>July</b>	<b>September</b>	<b>November</b>
Overview of activity	n/a	n/a	n/a	Headlines every meeting	X	X	X
EDI	n/a	6 monthly for discussion July and February	n/a	For Information	X		
Safeguarding	n/a	Annual for discussion and endorsement	n/a	n/a			
Team Survey	n/a	Annual for discussion	n/a	n/a			X
Networks in Attendance	n/a	June and February	n/a	September and March		X	
Change Business Cases as Required (CONFIDENTIAL)				An option for every board where necessary	x	x	x
<b>PLACE</b>	<b>Finance and Risk</b>	<b>NEI</b>	<b>Renewal Working Group</b>	<b>Main Board</b>	<b>July</b>	<b>September</b>	<b>November</b>
Overview of activity	n/a	n/a	n/a	Headlines every meeting	X	X	X
Barbican Renewal	n/a	n/a	Every meeting	Major Updates and Decisions (as required)	X	X	X
Annual Plan for CWP and Maintenance	Annual Plan for Decision	n/a	n/a	Major Updates and Decisions (as required)	X	X	X
Health and Safety	For Noting	n/a	n/a	Major Updates and Decisions (as required)	X	X	X
Gateway Papers	For discussion and endorsement	n/a	n/a	For Information	X	X	X
Sustainability	6 monthly for Discussion	n/a	n/a	n/a			
<b>ART</b>	<b>Finance and Risk</b>	<b>NEI</b>	<b>Renewal Working Group</b>	<b>Main Board</b>	<b>July</b>	<b>September</b>	<b>November</b>
Overview of activity	n/a	n/a	n/a	Each meeting - Report of the Artistic Director	X	X	X
Theatre	Deep dive into numbers	n/a	n/a	Annual			
Music (inc LSO)	Deep dive into numbers	n/a	n/a	Annual			X
Visual Arts	Deep dive into numbers	n/a	n/a	Annual	X		

Creative Collaboration (inc Barbican Futures)	Deep dive into numbers	n/a	n/a	Annual		X		
Cinema	Deep dive into numbers	n/a	n/a	Annual		X		
Programming Risk	For discussion and noting each meeting	n/a	n/a	n/a	X	X	X	
Production	n/a	n/a	n/a	TBC				
Barbican Immersive	n/a	n/a	n/a	Annual		X		
ACE (2023 only)	n/a	Ends October 23	n/a	n/a				
Barbican Young Changemakers	n/s	n/a	n/a	Annual	X			
<b>AUDIENCE</b>	<b>Finance and Risk</b>	<b>NEI</b>	<b>Renewal Working Group</b>	<b>Main Board</b>	<b>July</b>	<b>September</b>	<b>November</b>	
Comms Strategy	n/a	n/a	n/a	Annual for discussion				
Marketing Strategy	n/a	n/a	n/a	Annual for discussion				
Audience Strategy	n/a	n/a	n/a	Annual for discussion		CEO Report	X	
Annual Audience Analysis	n/a	n/a	n/a	Annual for discussion			X	
<b>BUSINESS and GOVERNANCE</b>	<b>Finance and Risk</b>	<b>NEI</b>	<b>Renewal Working Group</b>	<b>Main Board</b>	<b>July</b>	<b>September</b>	<b>November</b>	
Babrian Enterprises (Events, Food and Beverage, Retail)	n/a	n/a	n/a	Annual for discussion		X		
Development	n/a	n/a	n/a	Annual for discussion				
Food and Beverage Tender	Possible	n/a	n/a	Approval of tender strategy approach and bid		X	X	
Board Performance	n/a	Proposed format July Annual - for Board Sept	n/a	Annual for discussion	X	X		
Board Terms of Reference	n/a	n/a	n/a	Approval Annual / as required		X	X	
Board Appointments	n/a	Annual / as required	n/a	Approval Annual / as required				
Directors Performance	n/a	Annual - May for appraisal, July for Objectives	n/a	Annual for discussion	X			
Strategic Plan	n/a	n/a	n/a	Approval Annual	X			
Corporate Plan (find out process & timing)								
Annual Budget	Annual - endorse for Board	n/a	n/a	Approval Annual			X	
Financial Results and Outlook	For discussion and noting each meeting	n/a	n/a	For Information	X	X	X	
Risk Register and Risk Appetite Statement	For discussion and noting each meeting	n/a	n/a	Annual Board Review and Noting			X	
Event Risk	For discussion and noting each meeting	n/a	n/a	n/a (unless escalated)	X	X	X	
System Strategy	n/a	n/a	n/a	TBC				

